



Using Strategic Monitoring and Evaluation to Accelerate the Implementation of the  
Philippine Development Plan 2017-2022  
2019-2020 Multi-Year Work Plan

**Implementing Partner:** National Economic and Development Authority  
NIM with Full Country Office Support

**Responsible Parties:** To Be Determined

**Project Description**

The Government of the Philippines has established a new development agenda focusing on the Duterte Administration's O to 10-point agenda. All priority national and international dimensions of development are reflected in the Philippine Development Plan (PDP) 2017-2022. Efficient implementation in the areas of planning, budgeting, and monitoring and evaluation are required to ensure the achievement of the national development goals. The project shall support capacity development activities for the National Economic and Development Authority (NEDA) and other agencies towards more effective evaluation of PDP and Public Investment Plan and Fiscal Plan implementation at the national and sub-national levels. The project shall also aim to integrate the Sustainable Development Goals (SDGs) into the government's evaluation framework. Through the provision of technical advisory and project management services, the project aims to support NEDA and government in managing and conducting evaluations and result in improved public-sector management and ODA monitoring and evaluation.

Country Programme Period: 2019-2023

Project/Outputs ID: 00103908/ 00105719

Project Start Date: 08 December 2017

Project End Date : 31 December 2020 [New]

Project Board Meeting Date: 19 July 2019

Total AWP budget: PHP 197,661,430

- 2019 PHP 141,417,435
- 2020 PHP 56,243,995

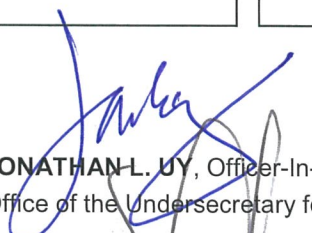
*add: 2018 actual* PHP 49,338,570

Total Project Budget: PHP 247,000,000  
(2018-2020; Government Contribution Only)

2019-2020 resources: PHP 206,684,290

- Government PHP 197,661,430
- In-Kind (UNDP) PHP 9,022,860

Agreed by NEDA:

  
**JONATHAN L. UY**, Officer-In-Charge,  
Office of the Undersecretary for NDO-Investment Programming

Date:

JUL 19 2019

Agreed by UNDP:

  
**TITON MITRA**, Resident Representative

Date:

JUL 19 2019

**PROGRAMME ALIGNMENT**

<p><b>A.1 2019-2023 PFSD/CPD Outcome alignment</b></p>	<p>1: The most marginalized, vulnerable, and at-risk people and groups benefit from inclusive and quality services and live in a supportive environment wherein their nutrition, food security, and health are ensured/protected.</p>																																																						
<p><b>A.2 2019-2023 CPD Output Indicator alignment</b></p>	<p>1.2.1 Number of UNDP-assisted NGAs and LGUs implementing reforms and innovations for delivery and monitoring of services, public finance management, or public procurement.          -- strengthening evaluation capacity via development of National Evaluation Policy Framework (NEPF) Guidelines and close support to key departments in building their capacity to implement the NEPF Guidelines</p> <table border="1" data-bbox="519 178 722 1575"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th>End of Project Target</th> </tr> <tr> <th>Year</th> <th>Qty/Points/Rating</th> <th>Y1 (2018)</th> <th>Y2 (2019)</th> <th>Y3 (2020)</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2016</td> <td>None</td> <td>2 (NEDA &amp; DBM supported in crafting the NEPF Guidelines)</td> <td>5 (+ 3 depts closely supported in implementing the Guidelines)</td> <td>8 (+ 3 depts closely supported in implementing the Guidelines)</td> <td>8 key departments supported in implementing the Guidelines)</td> </tr> </tbody> </table> <p>1.2.2 Number of NGAs and LGUs using the UNDP-assisted electronic-governance system [IRRF 2.2.1.1]          -- development and implementation of national evaluation portal &amp; monitoring system for flagship infrastructure &amp; other investments</p> <table border="1" data-bbox="820 178 1023 1575"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th>End of Project Target</th> </tr> <tr> <th>Year</th> <th>Qty/Points/Rating</th> <th>Y1 (2018)</th> <th>Y2 (2019)</th> <th>Y3 (2020)</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2016</td> <td>None</td> <td>1 (NEDA supported in developing evaluation portal)</td> <td>1 (NEDA supported in developing evaluation portal &amp; monitoring system)</td> <td>12 (+DBM &amp; 10 key depts supported in adopting the portal &amp; infra system)</td> <td>12 key depts. supported in adopting the portal &amp; infra system</td> </tr> </tbody> </table> <p>1.3.1 Number of individuals and institutions engaged in NGAs and LGUs through UNDP-supported civic engagement mechanisms          -- support for engaging stakeholders of evaluation through the M&amp;E Philippines Network and its activities</p> <table border="1" data-bbox="1120 178 1299 1575"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th>End of Project Target</th> </tr> <tr> <th>Year</th> <th>Qty/Points/Rating</th> <th>Y1 (2018)</th> <th>Y2 (2019)</th> <th>Y3 (2020)</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2016</td> <td>0 individuals engaged</td> <td>250 individuals engaged</td> <td>300 individuals engaged</td> <td>350 individuals engaged</td> <td>350 individuals engaged</td> </tr> </tbody> </table>	Baseline		Targets / Cumulative Results			End of Project Target	Year	Qty/Points/Rating	Y1 (2018)	Y2 (2019)	Y3 (2020)	Target	2016	None	2 (NEDA & DBM supported in crafting the NEPF Guidelines)	5 (+ 3 depts closely supported in implementing the Guidelines)	8 (+ 3 depts closely supported in implementing the Guidelines)	8 key departments supported in implementing the Guidelines)	Baseline		Targets / Cumulative Results			End of Project Target	Year	Qty/Points/Rating	Y1 (2018)	Y2 (2019)	Y3 (2020)	Target	2016	None	1 (NEDA supported in developing evaluation portal)	1 (NEDA supported in developing evaluation portal & monitoring system)	12 (+DBM & 10 key depts supported in adopting the portal & infra system)	12 key depts. supported in adopting the portal & infra system	Baseline		Targets / Cumulative Results			End of Project Target	Year	Qty/Points/Rating	Y1 (2018)	Y2 (2019)	Y3 (2020)	Target	2016	0 individuals engaged	250 individuals engaged	300 individuals engaged	350 individuals engaged	350 individuals engaged
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**A.3 2018-2021 UNDP SP IRRF Output Indicator Alignment**

*SP IRRF Output 1.1.1 Capacities developed across the whole of government to integrate the 2030 Agenda, the Paris Agreement and other international agreements in development plans and budgets, and to analyse progress towards the SDGs, using innovative and data-driven solutions*  
 -- application to project: number of agencies assisted to integrate SDGs in conducting evaluations (part of CPD Output No. 1.2.1 above)

*SP IRRF Output 1.2.1 Capacities at national and sub-national levels strengthened to promote inclusive local economic development and deliver basic services including HIV and related services (improved capacities to plan, budget, manage and monitor basic services)*  
 -- application to project: number of agencies assisted to strengthen their evaluation capacity (part of CPD Output No. 1.2.1 above)

**A.4 Sustainable Development Goals Target Alignment**

*17.18 By 2020, enhance capacity-building support to developing countries, including for least developed countries and small island developing States, to increase significantly the availability of high-quality, timely and reliable data disaggregated by income, gender, age, race, ethnicity, migratory status, disability, geographic location and other characteristics relevant in national contexts*  
 -- application to project: capacity of NEDA and select government agencies to conduct PDP-linked evaluations is improved (see below)

**A.5 Project Document Outcome Indicators**

*Capacity of NEDA and select government agencies to conduct PDP-linked evaluations improved.*

Year	Baseline	Targets / Cumulative Results			End of Project Target
	Quantity/ Points /Rating	Y1 (2018)	Y2 (2019)	Y3 (2020)	Target
2018	Baseline to be established after evaluation capacity assessment	Baseline to be established after evaluation capacity assessment	Evaluation capacity of NEDA and 7 departments rated as "evolving"	Evaluation capacity of NEDA and 7 departments rated as "mature"	Evaluation capacity of NEDA and 7 key departments rated as "mature"

## I. 2019-2020 MULTI-YEAR WORK PLAN

Project Title: Using Strategic Monitoring and Evaluation to Accelerate the Implementation of the Philippine Development Plan 2017-2022

Project ID: 00103908

Output ID: 00105719

Implementing Partner: National Economic and Development Authority (NIM with Full Country Office)

EXPECTED OUTPUTS		Baseline		Annual Target For 2019	Cumulative Target From start year: 2018	End-of-Project Target By end year: 2020
Project Output Indicator/s	Year	Baseline	Annual Target For 2019	Cumulative Target From start year: 2018	End-of-Project Target By end year: 2020	
Output 1. Commissioning of Evaluation Studies						
1.1 Percent of planned evaluation studies (national & regional) commissioned & completed to assess the performance of selected development plans, programs policies & projects [Modified]	2016	0%	Commissioned: 100% (4 of 4) Completed: 100% (3 of 3)	Commissioned: 100% (7 of 7) Completed: 43% (3 of 7)	Commissioned: 100% (7 of 7) Completed: 100% (7 of 7)	
1.2 Extent to which a pipeline of evaluation studies aligned to the PDP are developed and approved by the M&E Fund Steering Committee [Originally in 1.3 in Project Document]	2016	Pipeline not yet developed	Pipeline developed and approved	Pipeline developed and approved	Pipeline updated and approved	
1.3 Number of evaluation studies which have accompanying information, education, and communication actions [New]	2016	0	3	4	7	
1.4 Extent to which a roster of potential evaluators is developed [New]	2016	0	Roster developed	Roster developed	Roster updated	

PLANNED ACTIVITIES (for Output No.1)											PLANNED BUDGET (for Output No.1)						
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	Budget					
		2019				2020						Code	Description	Amount (PHP)			
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4					2019	2020	Total	
1.1 [Revised] Technical services, procurement, and coordination for the Evaluation Studies, quality assurance, and communication.	Evaluation Consultants and Peer Reviewers									NEDA-MES and UNDP	Philippines (00195)	71300	Local Consultants	4,000,000	-	4,000,000	
	Advertisement of Expression of Interest (EOI) and other Notices; and establishment of evaluator rosters									NEDA-MES and UNDP	Philippines (00195)	72400	Communication Expenses	60,000	30,000	90,000	
1.2 [Revised] Evaluation studies conducted to assess the performance of selected development plans, programs, policies, and projects	Conduct of supplier briefings, evaluation reference group workshops, and other related meetings									NEDA-MES and UNDP	Philippines (00195)	75700	Meetings, Training and Workshops	500,000	40,000	540,000	
	Field visits/site inspections by NEDA-UNDP team									NEDA-MES and UNDP	Philippines (00195)	71600	Travel Expenses	300,000	300,000	600,000	
	7 thematic evaluation studies contracted in 2018-2019 and completed in 2019-2020									NEDA-MES and UNDP; NGO/CSO (TBD)	Philippines (00195)	71200/ 71300/ 72100/ 72600	Consultants, Firms, or Grants	46,717,455	4,431,778	51,149,233	
<b>OUTPUT 1 Sub TOTAL</b>														<b>51,577,455</b>	<b>4,801,778</b>	<b>56,379,233</b>	
<b>Outstanding GMS from 2018</b>													75100	Facilities and Administration	1,021,231	-	1,021,231
<b>Current Year (2019) GMS</b>													75100	Facilities and Administration	1,547,324	144,053	1,691,377
<b>OUTPUT 1 TOTAL</b>															<b>54,146,010</b>	<b>4,945,831</b>	<b>59,091,841</b>

EXPECTED OUTPUTS						
Output 2. Evaluation Capacity Assessment and Learning						
Project Output Indicator/s	2016	2016	2016	Annual Target For 2019	Cumulative Target From start year: 2018	End-of-Project Target By end year: 2020
2.1 Number of key agencies whose priority programs have been subject to an evaluability assessment with reports produced and presented to the M&E Fund Steering Committee <b>[Revised]</b>	0	0	0	Three (3) national government agencies	Three (3) national government agencies	Six (6) national government agencies and six (6) NEDA regional offices
2.2 Percent of planned Evaluation Capacity Development activities carried out to further develop the evaluation capacity of NEDA and other government agencies <b>[Modified]</b>	0%	0%	0%	100%	100%	100%
2.3 Extent to which a competency framework and a certificate program on evaluation is developed and implemented <b>[New]</b>	2016	2016	2016	Competency framework & program design developed and presented to M&E Fund SC	Competency framework & program design developed & presented to M&E Fund SC	Certificate program implemented

PLANNED ACTIVITIES (for Output No.2)																
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	PLANNED BUDGET (for Output No.2)				
		2019				2020						Budget				
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			Code	Description	2019	2020	Total
2.1.2.1 <b>[New]</b> Strengthening the evaluability of priority programs and projects under the PDP	Evaluability assessments and other preparatory activities for the future evaluation of 6 PDP priorities									NEDA-MES and UNDP; NGO/CSO (TBD)	Philippines (00195)	71200/ 71300/ 72100/ 72600	Consultants, Firms, or Grants	14,000,000	14,000,000	28,000,000
2.2 <b>[Modified]</b> Learning activities to develop national evaluation capacity in NEDA and NGAS	NEPF guidelines demonstration for 5 agencies (2 in 2019) and 6 NROs (all in 2020) Specialized learning activities for NEDA to									NEDA-MES and UNDP	Philippines (00195)	75700	Meetings, Training and Workshops	3,000,000	5,000,000	8,000,000

PLANNED ACTIVITIES (for Output No.2)										PLANNED BUDGET (for Output No.2)							
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	Budget		Amount (PHP)			
		2019				2020						Code	Description	2019	2020	Total	
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4								
	strengthen evaluation and results-based mgt., including attendance in international conferences & training																
2.3 [New] Development of a government-wide learning program on evaluations	Competency assessment and mapping, and development of a government-wide learning program on evaluations Capacity development advisers									NEDA-MES and UNDP; NGO/CSO (TBD)	Philippines (00195)	72600	Grants to Research and Academic Institutions	7,000,000	7,000,000	14,000,000	
										NEDA-MES and UNDP	Philippines (00195)	71200/ 71300	Consultants	2,000,000	-	2,000,000	
										<b>OUTPUT 2 Sub TOTAL</b>				<b>26,000,000</b>	<b>26,000,000</b>	<b>52,000,000</b>	
										<b>Outstanding GMS from 2018</b>		75100	Facilities and Administration	-	-	-	
										<b>Current Year (2019) GMS</b>		75100	Facilities and Administration	780,000	780,000	1,560,000	
										<b>OUTPUT 2 TOTAL</b>				<b>26,780,000</b>	<b>26,780,000</b>	<b>53,560,000</b>	

EXPECTED OUTPUTS						
Output 3. Evaluation Policy Framework – Evaluation Guidelines, Portal Development, and Stakeholder Outreach						
Project Output Indicator/s	Year	Baseline	Annual Target For 2019	Cumulative Target From start year: 2018	End-of-Project Target By end year: 2020	
3.1 Extent to which the evaluability criteria is developed for the NEPF and approved by the M&E Fund Steering Committee	2016	<i>Evaluability criteria not yet produced</i>	Developed and approved	Developed and approved	Developed and approved	
3.2 Extent to which a proposed National Evaluation Agenda for 2018-2022 is developed and approved by the M&E Fund Steering Committee	2016	<i>Agenda not yet produced</i>	Developed and approved	Developed and approved	Developed and approved	
3.3 Extent to which draft institutional and operational guidelines for the NEPF are developed and approved by the M&E Fund Steering Committee, including sector-specific evaluation questions, evaluation terms of reference checklist, and other resources <b>[Modified to include indicator 1.4 of ProDoc]</b>	2016	<i>Guidelines not yet produced</i>	Developed, approved, and launched for pilot implementation	Developed, approved, and launched for pilot implementation	Draft guidelines improved further based on results from pilot implementation	
3.4 Extent to which a pilot online knowledge sharing platform for government agency evaluations is developed, including a management dashboard to track and monitor progress on all evaluations	2016	<i>Online platform not yet developed</i>	Online knowledge platform designed & developed	Online knowledge platform designed & developed	Online knowledge portal developed and utilized	
3.5 No. of M&E Summits organized by the project <b>[Originally 1.2 in ProDoc]</b>	2016	<i>0</i>	1	2	3	
3.6 Percent of other planned outreach activities are carried out to expand the M&E Network and reach more evaluation stakeholders <b>[New]</b>	2016	<i>None</i>	50%	50%	100%	



PLANNED ACTIVITIES (for Output No.3)														PLANNED BUDGET (for Output No.3)								
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	Budget			Total							
		2019				2020						Code	Description	Amount (PHP)								
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4					2019		2020						
3.1 <b>[Modified]</b> Development of National Evaluation Agenda for 2018-2022, including pipeline of evaluation studies aligned to PDP	National Evaluation Agenda 2018-2022									NEDA-MES and UNDP	Philippines (00195)									200,000	-	200,000
3.2 <b>[Modified]</b> Development of institutional and operational guidelines for the NEPF and M&E Fund	NEPF Guidelines and accompanying tools: - Evaluation plan - Evaluability criteria - Sector-specific questions - TOR template and guidance - Evaluation report outline - Quality assurance									NEDA-MES and UNDP	Philippines (00195)					75700	Meetings and Workshops			200,000	-	200,000
3.3 <b>[Revised]</b> Development of online knowledge sharing platform for NEDA evaluations	Portal Development Firm									NEDA-MES and UNDP	Philippines (00195)					72100/ 72400	Firm			2,700,000	-	2,700,000
3.4 <b>[New]</b> Community of Practice (COP)	Community of Practice Adviser & Coordinator Communication & KM Consultant Forum Documenters, Knowledge Product Editors/Designers, other ICs as needed									NEDA-MES and UNDP	Philippines (00195)					71300	Local Consultants			600,000	-	600,000
3.5 <b>[Moved from 1.4 and revised]</b> Conduct of 2018, 2019, and 2020 M&E Summit	Engagement activities  M&E Summit  Travel of Regional Participants									NEDA-MES and UNDP NEDA-MES and UNDP NEDA-MES and UNDP	Philippines (00195) Philippines (00195) Philippines (00195)					75700 75700 71600	Meetings and Workshops Meetings and Workshops Travel Expenses			600,000 3,300,000 650,000	600,000 3,300,000 450,000	1,200,000 6,600,000 1,100,000

PLANNED ACTIVITIES (for Output No.3)											PLANNED BUDGET (for Output No.3)					
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	Budget		Amount (PHP)		
		2019				2020						Code	Description	2019	2020	Total
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4							
3.6 [New] Communication Support Services	Promotion and communication of evaluations, evaluation policy, and the M&E Network Philippines									NEDA-MES and UNDP	Philippines (00195)	74200	Audio-Visual & Print Production Expenses	2,200,000	500,000	2,700,000
		<b>OUTPUT 3 Sub TOTAL</b>										<b>10,250,000</b>	<b>4,850,000</b>	<b>15,100,000</b>		
		<b>Outstanding GMS from 2018</b>										75100	Facilities and Administration	59,370	-	59,370
<b>Current Year (2019) GMS</b>										75100	Facilities and Administration	307,500	145,500	453,000		
<b>OUTPUT 3 TOTAL</b>												<b>10,616,870</b>	<b>4,995,500</b>	<b>15,612,370</b>		

EXPECTED OUTPUTS			
Output 4. Project Management			
Project Output Indicator/s	Baseline	Annual Target For 2019	Cumulative Target From start year: 2018
4.1 Extent to which a functional project management team is established		Largely – all PMT members engaged	Largely – all PMT members engaged
4.2 Percentage of required progress & financial reports are completed and delivered in a timely manner		100%	100%
			End-of-Project Target By end year: 2020
			Largely – all PMT members engaged
			100%

PLANNED ACTIVITIES (for Output No.4)											PLANNED BUDGET (for Output No.4)					
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	Budget		Amount (PHP)		
		2019				2020						Code	Description	2019	2020	Total
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4							
4.1 UNDP Advisory Services to NEDA	Senior Advisor M&E Analyst									NEDA-MES and UNDP	Philippines (00195)					
		<b>OUTPUT 4 Sub TOTAL</b>														
		<b>UNDP In-Kind Contribution</b>														

PLANNED ACTIVITIES (for Output No.4)										PLANNED BUDGET (for Output No.4)							
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	Budget			Amount (PHP)		
		2019				2020						Code	Description	2019		2020	Total
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4								
4.2 & 4.3 [Revised] Project management team	Project Coordinator									NEDA-MES and UNDP	Philippines (00195)	71600	Service Contracts	6,201,610	8,637,727	14,839,337	
	Project Officer for ICT Development (Deputy PC)																
4.4 & 4.5 [Revised] Direct Project Costing for overall guidance, procurement support, and oversight services	Project Officer for Infra Monitoring System									NEDA-MES and UNDP	Philippines (00195)	71300	Local Consultants	516,497	-	516,497	
	Finance & Admin Assistant																
	Project Assistants																
	Programme Specialist (20%)																
4.6 & 4.7 [Revised] Communication, equipment, supplies, & miscellaneous expenses	Programme Associate (20%)									NEDA-MES and UNDP	Philippines (00195)	6 7	Direct Project Costing	3,231,477	3,248,738	6,480,215	
	Finance Associate (20%)																
4.8 End-of-project audit and evaluation	HR Associate (20%)									NEDA-MES and UNDP	Philippines (00195)	72400	Communication	30,000	30,000	60,000	
	Other DPC																
4.9 Meetings with the M&E Fund Steering Committee and NEPF Evaluation Board	Communication Expenses									NEDA-MES and UNDP	Philippines (00195)	72800/ 72200/ 72500/ 73400/ 74500/ 71600	IT Equipment	210,000	-	210,000	
	Laptop computer																
	Supplies & miscellaneous																
4.8 End-of-project audit and evaluation	Audit report									NEDA-MES and UNDP	Philippines (00195)	74100	Audit Expenses	-	3,880,000	3,880,000	
	Annual Work Plans																
4.9 Meetings with the M&E Fund Steering Committee and NEPF Evaluation Board	Progress Reports									NEDA-MES and UNDP	Philippines (00195)	75700	Meetings, Training and Workshops	200,000	200,000	400,000	
	Annual Work Plans																
<b>OUTPUT 4 Sub TOTAL</b>													<b>10,751,379</b>	<b>16,358,260</b>	<b>27,109,639</b>		
<b>Outstanding GMS from 2018</b>														13,625	-	13,625	
<b>Current Year (2019) GMS</b>														323,013	490,748	813,760	
<b>UTPUT 4 TOTAL</b>													<b>11,088,017</b>	<b>16,849,008</b>	<b>27,937,025</b>		

EXPECTED OUTPUTS						
Output 5. Development of System for Infrastructure Projects Monitoring						
Project Output Indicator/s		Baseline		Annual Target For 2019	Cumulative Target From start year: 2018	End-of-Project Target By end year: 2020
5.1 [New] Extent to which a system for monitoring of priority infrastructure and other investments under the Public Investment Program (PIP) is developed	2016	System not yet developed		System design produced and developer procured	System design produced and developer procured	System developed and operational
5.2 [New] Number of key government agencies engaged and whose key personnel are trained to use the monitoring system	2016	None		4 key departments (NEDA, DBM, infra agencies) engaged in the design process	4 key departments engaged in the design process	4 key departments engaged and trained to use the system

PLANNED ACTIVITIES (for Output No.5)												PLANNED BUDGET (for Output No.5)									
Activity/Sub-Activity Description	Activity Target (provide guidance)	TIMEFRAME								Responsible Party	Funding Source/Donor	Budget		Code	Description	Amount (PHP)					
		2019				2020						2019	2020			2019	2020	Total			
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4												
5.1 [New] Technical services and consultations for design and prototyping of the platform	System Design Consultant Prototype App Developers Design Thinking Workshops Consultative Meetings													NEDA-MES and UNDP	Philippines (00195)	71300	Local Consultants	1,800,000	-	1,800,000	
5.2 [New] Development of the platform	Firm													NEDA-MES and UNDP	Philippines (00195)	72100	Firm	36,000,000	-	36,000,000	
5.3 [New] User testing & change management	Workshops and Training													NEDA-MES and UNDP	Philippines (00195)	75700	Meetings, Training and Workshops	1,800,000	1,800,000	1,800,000	
<b>OUTPUT 5 Sub TOTAL</b>																	<b>38,300,000</b>	<b>1,800,000</b>	<b>40,100,000</b>		
<b>GMS</b>																			<b>486,539</b>	<b>873,655</b>	<b>1,360,194</b>
<b>OUTPUT 5 TOTAL</b>																			<b>39,786,539</b>	<b>2,673,655</b>	<b>41,460,194</b>

**SUMMARY: ALLOCATION FOR GPH CONTRIBUTION<sup>1</sup> PER EXPENDITURE ITEM**

Expenditure Item	Budget Code	2019	2020	Total AWP	Add: 2018 Actual	Grand Total	% Share
Evaluation Studies & Related M&E Works	71200/ 71300/ 72100/ 72600	60,717,455	18,431,778	79,149,233	34,355,980	113,505,213	46.0%
IT Development Firms	72100	38,700,000	-	38,700,000	-	38,700,000	15.7%
Meetings, Training and Workshops	75700	8,300,000	10,940,000	19,240,000	4,231,458	23,471,458	9.5%
Service Contracts	71400	6,201,610	8,637,727	14,839,337	1,769,118	16,608,455	6.7%
Grants to Research/Academic Institutions	72600	7,000,000	7,000,000	14,000,000	-	14,000,000	5.7%
Local Consultants	71300	6,916,497	-	6,916,497	5,886,038	12,802,535	5.2%
Direct Project Costing (NO/FT)	6____/ 7_____	3,231,477	3,248,738	6,480,215	1,705,878	8,186,093	3.3%
Audit Expenses	74100	-	3,880,000	3,880,000	-	3,880,000	1.6%
Audio-Visual & Print Production Expenses	74200	2,200,000	500,000	2,700,000	26,210	2,726,210	1.1%
Travel Expenses	71600	950,000	750,000	1,700,000	636,380	2,336,380	0.9%
International and Local Consultants	71200	2,000,000	-	2,000,000	-	2,000,000	0.8%
Miscellaneous Expenses	74500/ 71600/ 72200/ 72500/ 73400	361,795	361,795	723,590	127,770	851,360	0.3%
IT Equipment	72800	210,000	-	210,000	183,300	393,300	0.2%
Communication Expenses	72400	90,000	60,000	150,000	41,750	191,750	0.1%
<b>TOTAL PROGRAMMABLE</b>		<b>136,878,834</b>	<b>53,810,038</b>	<b>190,688,872</b>	<b>48,963,880</b>	<b>239,652,752</b>	<b>97.0%</b>
Add: 3% General Management and Supervision <sup>2</sup>	75100	4,538,601	2,433,956	6,972,558	374,690	7,347,248	3.0%
<b>GRAND TOTAL</b>		<b>141,417,435</b>	<b>56,243,995</b>	<b>197,661,430</b>	<b>49,338,570</b>	<b>247,000,000</b>	<b>100.0%</b>

**Notes:**

(1) This AWP covers only the allocations of the government financing component for 2018 to 2019, worth a total of PHP247,000,000.00. In addition, the UNDP is providing in-kind contribution to the project, worth PP 9,022,860 for advisory services.

(2) GMS for 2019-2020 includes allocations for GMS charges against 2018 commitments which will be realized as expenses in 2019

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## II. GOVERNANCE AND MANAGEMENT ARRANGEMENTS

*[From Project Document Section VIII]* As the national agency mandated to coordinate national development planning, investment programming, program/project evaluation, and program/project monitoring, and coordination or foreign assistance to the country, the NEDA shall be the implementing partner for this project. Specifically, the NEDA-Monitoring and Evaluation Staff (MES) shall have overall responsibility and accountability for the delivery of the project outputs.

The project is implemented under the National Implementation (NIM) modality with full UNDP Country Office Support. This means that UNDP Procurement and Administrative Services shall be used to deliver project activities and results as stated in the project document. *[Additional]* The project team organized by UNDP for the purpose shall support the NEDA-MES in ensuring the delivery of project outputs, producing reports, and implementing quality assurance.

### ***Project Management***

1. *[Modified]* The Project Management Team is composed of the NEDA-MES Director as Project Manager, a UNDP Senior Adviser, a Project Coordinator, and supported by programme, finance, and procurement staff from the UNDP Country Office (CO). The Project Management Team will likewise be supported by the UNDP CO Management Support Unit (MSU) Team Leader, M&E Analyst, and MSU Associate, under the overall supervision of the UNDP Resident Representative. UNDP will provide technical advisory and project management services to NEDA-MES for the effective management of the NEDA M&E Fund.

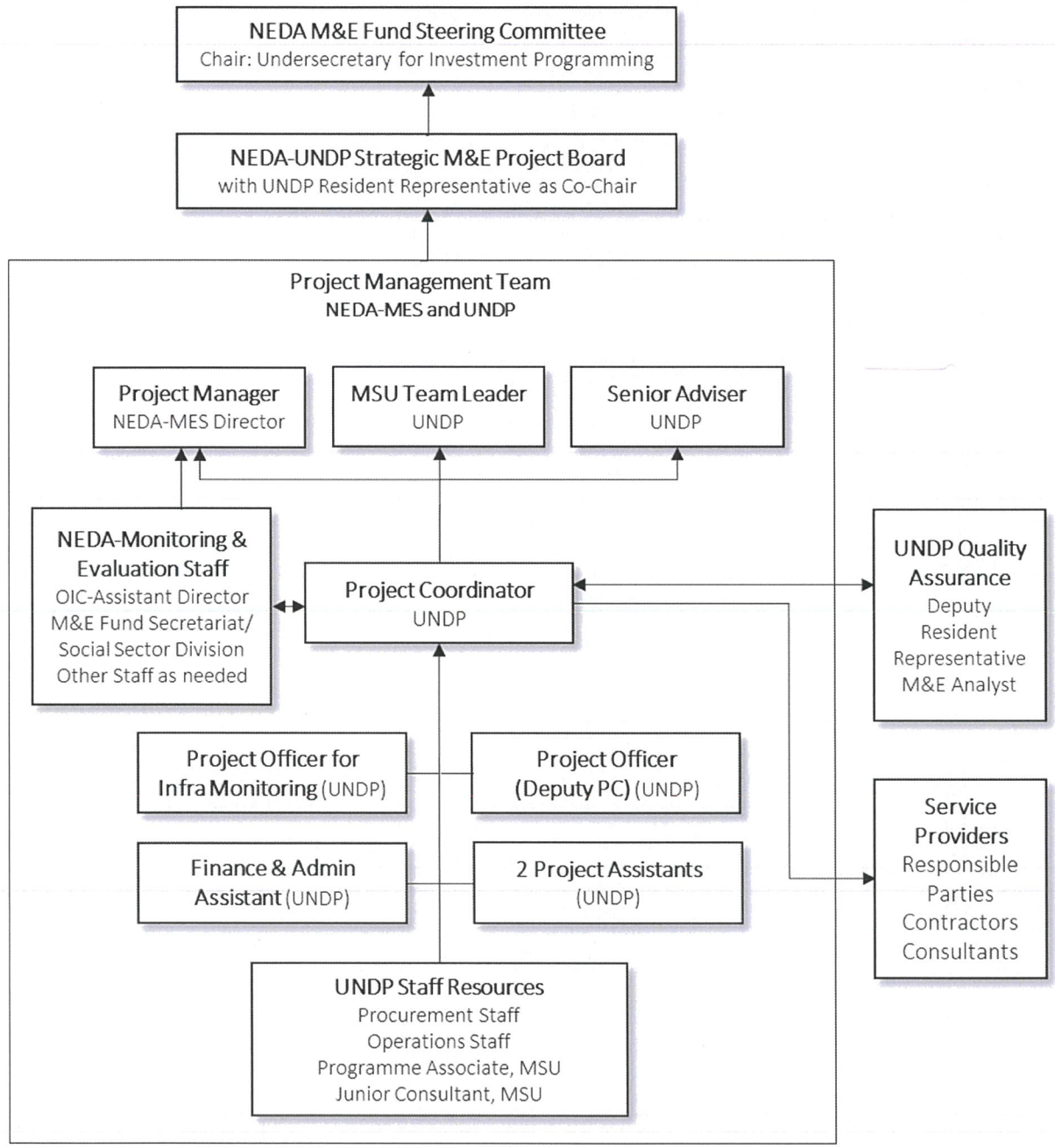
*[Additional]* The Project Coordinator shall support the NEDA-MES Director / Project Manager and lead a UNDP project team, which shall be composed of a Project Officer serving as overall deputy project coordinator, Project Officer for the Infrastructure Monitoring System, a Finance and Administrative Assistant, Project Assistants, and Project Consultants. The Project Coordinator shall likewise ensure that outputs and participation required from other UNDP staff are provided, particularly from the Procurement Team and Operations Team.

The UNDP Senior Adviser assigned to the Project will serve the purpose of providing strategic guidance to the Project Team and NEDA-MES.

2. *[Modified]* The Project Board is the group responsible for making by consensus management decisions for a project when guidance is required by the Project Manager, including recommendation for Implementing Partner/UNDP approval of project plans and revisions. The Project Management Team shall regularly report to the Project Board on progress including measures to address challenges and opportunities.
3. *[Modified]* All procurement for the project will be done by UNDP following UNDP Financial Rules and Regulations. This includes the hiring of the Project Team, the evaluation and contracting of consulting services (either individuals or firms), and the contracting of Responsible Parties which are public institutions or non-government/civil society organizations that may be tapped to deliver and achieve certain project outputs.

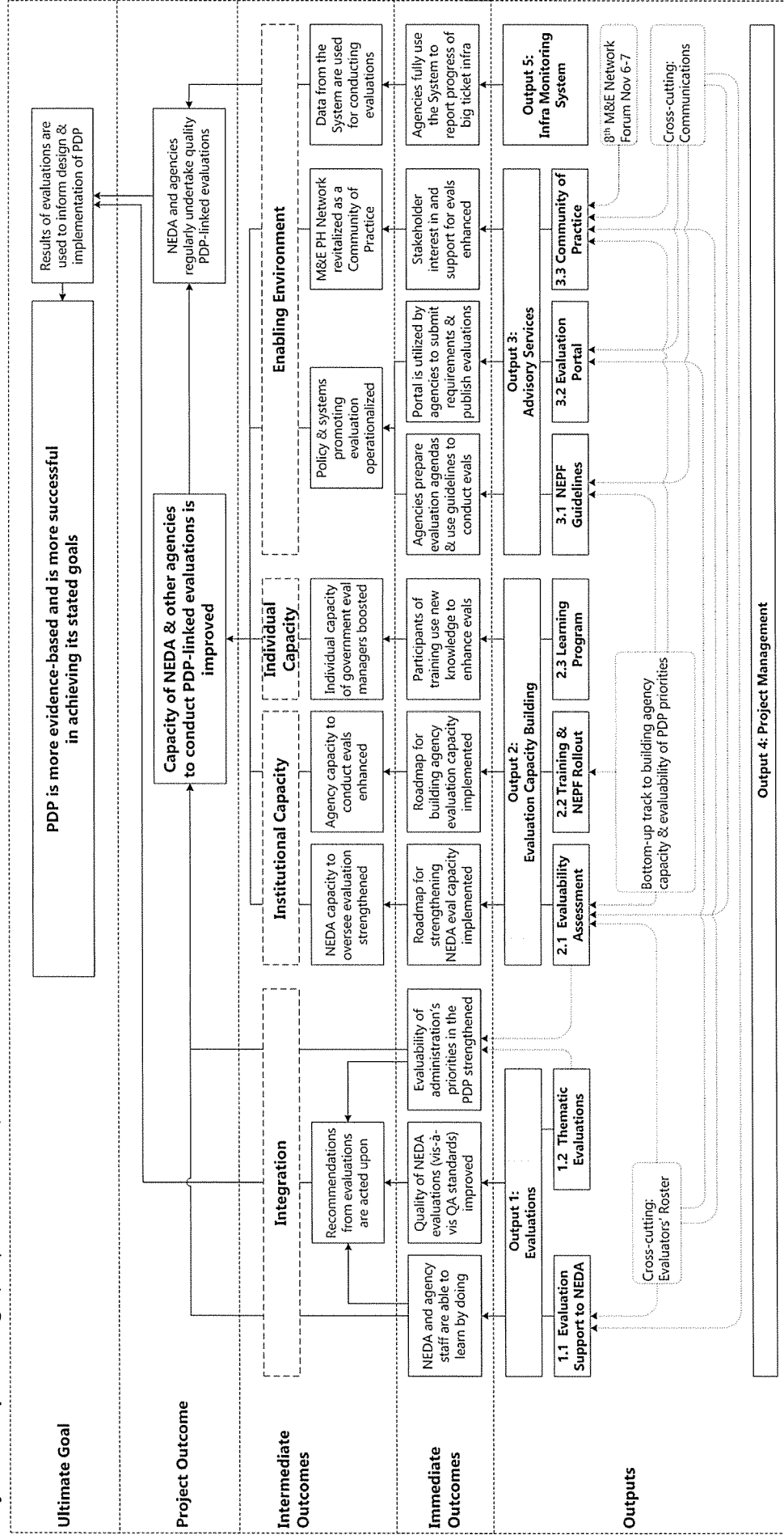
**Project Organizational Diagram:**

*[From Project Document Section VIII, with modifications]*



### III. MONITORING AND EVALUATION PLAN

Project Theory of Change (Map of Outcomes)





**Project Monitoring Plan**

<b>Expected Results</b>	<b>Indicators</b>	<b>Data Collection Methods</b>	<b>Schedule and Frequency</b>	<b>Means of Verification: Data Source and Type</b>	<b>Responsibilities</b>	<b>Resources</b>	<b>Risks and assumptions</b>
Outcome: Capacity of NEDA and select government agencies to conduct PDP-linked evaluations is improved	<i>Outcome Indicator:</i> Evaluation capacity rating of NEDA and 7 departments <b>Baseline: Baseline to be set after assessment [2016]</b> <b>Target:</b> Evaluation capacity of NEDA and 7 key departments rated as “mature”	A baseline assessment and annual follow-up based on the UNDP evaluation capacity diagnostic tool.	Annually	Self-assessment via online survey, independent review, and validation through qualitative methods (KII, FGD)	Project staff	CapDev adviser (IC) Firm for evaluation capacity & evaluability assessment	External resources are procured Agencies are open to be assessed
<b>Output 1.</b> Management of the NEDA M&E Fund – Commissioning of Evaluation Studies	<i>Indicator 1.1:</i> Percent of planned evaluation studies commissioned & completed to assess the performance of select development plans, programs, policies & projects <b>Baseline:</b> 0% [2016] <b>Target:</b> 100% (6 of 6)	Monitoring matrix of the status of the evaluations  Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project	Fortnightly	<i>Commissioned:</i> Signed contracts between evaluators and UNDP  <i>Completed:</i> Final reports of the evaluators, accepted and passing quality assurance ratings	Project staff	Evaluation consultants and peer reviewers (ICs)	Key NEDA officials and reference group members provide timely comment on evaluation outputs Contractors are procured on time and finish works on time and with quality
	<i>Indicator 1.2:</i> Extent to which a pipeline of evaluation studies aligned to the PDP are developed and approved by the M&E Fund Steering Committee (SC)	Meetings and discussions with NEDA	Twice a year or every after SC meeting	Minutes of the Meeting from the SC meetings	Project staff	Evaluation consultants (ICs)	Timely review and approval by Steering Committee of the proposed pipeline

Expected Results	Indicators	Data Collection Methods	Schedule and Frequency	Means of Verification: Data Source and Type	Responsibilities	Resources	Risks and assumptions
	Baseline: Pipeline not yet developed [2016] Target: Pipeline approved and updated regularly						
	<i>Indicator 1.3:</i> Number of evaluation studies which have accompanying information, education, and communication actions Baseline: 0 [2016] Target: 8	Development and implementation of communication plan and products per evaluation Uploading of final report, IEC products and management responses on evaluation portal	Every after an evaluation study has been completed and accepted Quarterly, annually	Publication and/or IEC materials from government websites Government issuances related to the evaluation	Project staff	Communication consultant (IC) Other intermittent consultancies	Evaluations are completed on time and with quality Proper guidance on the treatment of any sensitive information
	<i>Indicator 1.4:</i> Extent to which a roster of potential evaluators is developed Baseline: None [2016] Target: Roster updated	Selection matrix of EOI submissions which passed the technical rating	Quarterly, annually	Expression of Interest (EOI) database	Project staff UNDP procurement staff assigned	UNDP electronic procurement system Publication of advertisements	Bidders take the effort to submit expressions of interest UNDP electronic procurement system is functional
<b>Output 2. Evaluation Capacity Assessment and Learning</b>	<i>Indicator 2.1:</i> Evaluation capacity assessment report produced for 10 pilot agencies, including NEDA central and regional offices and an agreed set of	Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project Data collection from contracted firm	Monthly or more frequently during the capacity assessment	Submitted and approved evaluation capacity assessment report	Project staff	CapDev adviser (IC) Firm for evaluation capacity & evaluability assessment	External resources are procured Agencies are open to be assessed

Expected Results	Indicators	Data Collection Methods	Schedule and Frequency	Means of Verification: Data Source and Type	Responsibilities	Resources	Risks and assumptions
	NGAs, & presented to the M&E Fund SC <b>Baseline:</b> Evaluation capacity assessment report not yet produced [2016] <b>Target:</b> Assessment conducted & report published						
	<i>Indicator 2.3:</i> Extent to which a competency framework and a certification program on evaluation is developed and implemented in NEDA and the M&E units of select agencies <b>Baseline:</b> NEPF competencies not yet fleshed out [2016] <b>Target:</b> Mainstreamed in HR system of NEDA and select agencies	Progress reports from contracted consultant/firm	Monthly	Consultation with and feedback from NEDA (incl. HR personnel), agencies	Project staff	CapDev adviser (IC) Firm/RP for evaluation capacity & evaluability assessment	External resources are procured
Output 3. Advisory Services for the National Evaluation Policy Framework – Evaluation Guidelines, Portal Development, and	<i>Indicator 3.1:</i> Extent to which the evaluability criteria is developed for the NEPF and approved by the M&E Fund SC	Issuance of NEPF Guidelines with the evaluability criteria built in. Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project	Monthly	Minutes of the Meeting from the SC meetings Consultation with NEDA staff	Project staff	Budget for conduct of related activities	

Expected Results	Indicators	Data Collection Methods	Schedule and Frequency	Means of Verification: Data Source and Type	Responsibilities	Resources	Risks and assumptions
Stakeholder Outreach	<p>Baseline: Evaluation criteria not yet produced [2016] Target: Developed and approved</p> <p><i>Indicator 3.2:</i> Extent to which a proposed National Evaluation Agenda for 2018-2022 is developed and approved by the M&amp;E Fund SC</p> <p>Baseline: Agenda not yet produced [2016] Target: Developed and approved</p>	<p>Actual agenda document issued with the PDP midterm update</p> <p>Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project</p>	Monthly	<p>Issued NEPF Guidelines document</p> <p>National Evaluation Agenda drafts</p> <p>Minutes of the Meeting from the SC meetings</p>	Project staff	Budget for conduct of related activities	
	<p><i>Indicator 3.3:</i> Extent to which draft institutional and operational guidelines for the NEPF are developed and approved by the M&amp;E Fund SC</p> <p>Baseline: Guidelines not yet produced [2016] Target: Rolled out to NEDA, CO, RO, and select agencies</p>	<p>Issuance of NEPF Guidelines with the evaluability criteria built in.</p> <p>Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project</p>	Monthly	<p>Minutes of the Meeting from the SC meetings</p> <p>Feedback from agencies during the demonstration</p>	Project staff	Budget for conduct of related activities	

Expected Results	Indicators	Data Collection Methods	Schedule and Frequency	Means of Verification: Data Source and Type	Responsibilities	Resources	Risks and assumptions
	<p><i>Indicator 3.4:</i> Extent to which a pilot online knowledge sharing platform for government agency evaluations is developed, including a management dashboard to track and monitor progress on all evaluations</p> <p>Baseline: Online platform not yet developed [2016]</p> <p>Target: Online knowledge portal fully developed</p>	<p>Actual portal published online</p> <p>Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project</p>	Monthly	<p>Periodic reports from contracted IT development firm</p> <p>Actual portal accessible by public</p>	Project staff	IT development firm for the portal	
	<p><i>Indicator 3.5:</i> No. of M&amp;E summits organized by the project</p> <p>Baseline: 0 [2016]</p> <p>Target: 3</p>	<p>Documentation of M&amp;E Network Forum proceeding</p> <p>Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project</p>	Annually	<p>Knowledge products for the summit (AVP, photo documentation, event narrative report)</p> <p>Attendance and registration sheets</p>	Project staff	<p>Event coordinator</p> <p>Event organizer/ creatives firm</p> <p>Others</p>	
	<p><i>Indicator 3.6:</i> Percent of other planned outreach</p>	Check vis-à-vis work plan of stakeholder	Monthly	Periodic progress reports from hired consultants	Project staff	<p>COP Adviser</p> <p>COP Coordinator</p>	Availability of prospective speakers and

Expected Results	Indicators	Data Collection Methods	Schedule and Frequency	Means of Verification: Data Source and Type	Responsibilities	Resources	Risks and assumptions
	activities are carried out to expand the M&E Network and reach more evaluation stakeholders Baseline: None [2016] Target: 100%	engagement strategy/plan Data analytics from social media platforms (e.g. Facebook, IG) Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project		Reactions and engagements from social media posts		Communication Consultant Other ICs	attendees during the events
Output 4. Project Management	Indicator 4.1: Extent to which a functional project management team is established Baseline: PMT not yet established [2016] Target: Largely – all PMT members engaged	Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project	Quarterly, annually	Signed contracts and TOR of PMT	Project staff	Budget for staff salary	
	Indicator 4.2: Percentage of required progress, financial, and monitoring reports are completed and delivered in a timely manner Baseline: N.A. [2016] Target: 100%	Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project	Quarterly, annually	Financial and delivery reports	Project staff	UNDP Finance Staff	

Expected Results	Indicators	Data Collection Methods	Schedule and Frequency	Means of Verification: Data Source and Type	Responsibilities	Resources	Risks and assumptions
Output 5. Development of Platform for the Monitoring of Infrastructure Projects	Indicator 5.1: Extent to which a system for monitoring of priority infrastructure and other investments under the PIP is developed Baseline: [2016] Target:	Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project	Monthly	Periodic progress reports from hired firm Actual functioning system Reports generated from the system	Project staff	ICs for system design & prototype IT development firm	
	Indicator 5.2: Number of key government agencies engaged and whose key personnel are trained to use the monitoring system Baseline: [2016] Target:	Consultations with partner government agencies and personnel trained Monitoring reports (e.g. QPR, APR, fortnightly reports) of the project	Monthly	Periodic progress reports from hired firm Activity documentation reports from trainings (e.g. photo documentation, attendance sheets)	Project staff	IT development firm	

**Evaluation Plan**

Evaluation Title	Partners (if joint)	Related Strategic Plan Output	PFSD/CPD Outcome	Planned Completion Date	Key Evaluation Stakeholders	Cost and Source of Funding
End of Term Evaluation	NEDA	SP Outputs 1.1.1 & 1.1.2	PFSD Outcome 1 / CPD Outcome 1	December 2020	NEDA, DBM and key departments; CSOs, Dev't partners	US\$ 35,000

**Monitoring & Evaluation Budget**

<p><b>Total Budget on Monitoring in Reporting Year</b>  <i>Guidance: Costs associated with UNDP/project staff, consultants, project partners, supporting national statistical systems in designing project specific data collection methodologies (qualitative and quantitative), monitoring methods including stakeholder surveys and other qualitative methods, collection of data, analysis and dissemination of the findings to inform a project, either with project partners or to fulfill specific UNDP/project requirements (preferably the former).</i></p>	<p>PHP 6,386,182  <i>Note: part of scope of evaluation capacity assessment &amp; effort by project mgt. staff and project consultants</i></p>	<p><b>Total budget on Decentralized Evaluations in Reporting Year (Mid Term / Final)</b>  <i>Guidance: Costs associated in designing, implementing and disseminating evaluations for specific projects</i></p>	<p>PHP 1,793,925 million  <i>Note: hiring of consultant (independent evaluator)</i></p>
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**IV. ANNUAL PROCUREMENT PLAN (SEE SEPARATE WORKSHEET)**

## V. RISK LOG

No.	Description	Date Identified	Type	Countermeasures/ Management Response	Owner	Last Update	Status
1	Due to the high number of studies to be conducted simultaneously, the project may encounter a shortage in the number of available evaluators, causing procurement delays or even failure.	12/8/2017	Strategic	The project will maximize communication and engagement channels to draw in more potential suppliers (including academic and research institutions) and consult them on the constraints they face to improve suitability of contracts. The Expression of Interest (EOI) process will also be reviewed.	Project Management Team in coordination with NEDA-MES	1/9/2019	High-level (P=4, I=5) risk realized  The project encountered a failed bidding for an evaluation contract (RORO) and two failed biddings for the Evaluation Portal development.
2	Procurement may suffer from the lack of available or interested bidders. Apart from the possibility of a thin supply market, bidders might be disinterested due to unclear specifications and costing.	3/12/2018	Strategic	See <i>measures above</i> .	Project Management Team in coordination with NEDA-MES	1/9/2019	High-level (P=3, I=5) risk realized
3	The budget for evaluation studies may be over/underutilized due to an increase/decrease in the targeted number of evaluation studies.	12/8/2017	Financial	To manage expectations, the number of thematic evaluation studies to be conducted has been set to 8. Savings will go to additional studies.	Project Management Team in coordination with NEDA-MES	1/9/2019	Medium-level (P=3, I=4) risk being actively mitigated
4	Similarly, the budget set for the evaluation studies may be significantly lower than market rates and the actual contract cost.	3/12/2018	Financial	The project will provide much attention to market research, TOR development, and consultations to determine competitive yet economical costs.	Project Management Team in coordination with NEDA-MES	1/9/2019	Medium-level (P=3, I=4) risk being actively mitigated

No.	Description	Date Identified	Type	Countermeasures/ Management Response	Owner	Last Update	Status
5	The outputs of the evaluators (contractors) may be delayed or be of poor quality due to exogenous (e.g., lack of robust data, uncooperative agencies or other informants) and endogenous (e.g. delays due to the contractor's fault) factors	3/12/2018	Operational	Continue to give much attention to TOR development, including a rigorous assessment of evaluability and availability of data, to curb delays and ensure quality at the point of design. Contract provisions and remedies will continue to be enforced.	Project Management Team in coordination with NEDA-MES	1/9/2019	High-level (P=4, I=5) risk to be actively mitigated, somewhat realized  An associate evaluator's contract had to be terminated due to poor performance and unethical conduct.
6	The review of the evaluation outputs by government and UNDP, including the subject-agencies' management responses, may be delayed, delaying the whole project and creating unnecessary costs for the project and its contractors.	3/12/2018	Operational	Sufficient time will be provided for the review of outputs and management response, as built into the evaluators' timetable. Timelines for a review of documents will also be adjusted to provide sufficient slack to recognize work load of government officials.	Project Management Team in coordination with NEDA-MES	1/9/2019	Medium-level (P=4, I=3) risk to be actively mitigated, somewhat realized not only for evaluation outputs but also for draft TORs, draft policy documents, etc.
7	Implementing agencies may resist the conduct of evaluations, which in turn may lead to poor quality evaluations or no evaluations at all. Moreover, if evaluations publish negative results there might be difficulty in acquiring the buy in of stakeholders.	12/8/2017	Political	Constant communication and consultation to ensure buy in and avoid conflict during conduct of evaluation. Use capacity development activities as a platform to emphasize that evaluations are not for fault finding but rather for improving impact, conduct, and management of programmes and projects.	Project Management Team in coordination with NEDA-MES	1/9/2019	Medium-level (P=3, I=3) risk being actively mitigated
8	Similarly, other government agencies may not cooperate with the evaluation readiness assessment due to a host of factors: from the lack of time/inability to make key persons available, to lack of interest or resistance to policy.	12/8/2017	Political	The project continues to carry the core message that evaluations are meant to improve program implementation and impact. Non-government stakeholders will also be tapped to help advocate for strengthening evaluation capacity in government.	Project Management Team in coordination with NEDA-MES	1/9/2019	Medium-level (P=3, I=3) risk being actively mitigated